

Board of Directors (In Public)
Item 1.6

Subject: Chief Executive's Report
Date of Meeting: 10th June 2025
Presented by: James Sumner, Chief Executive
Purpose of Report: To Note

BAF Reference	Impact on BAF
All	The report updates on a range of issues.

Level of Assurance (please tick) To be used to provide the Board / Committee with a guide on the extent of assurance and evidence of assurance provided within the report		<input checked="" type="checkbox"/>
Level of Assurance	Description	
High	There is a strong system of internal control which has been effectively designed to meet the system objectives, and that controls are consistently applied in all areas reviewed.	<input type="checkbox"/>
Substantial	There is a good system of internal control designed to meet the system objectives, and that controls are generally being applied consistently.	<input checked="" type="checkbox"/>
Moderate	There is an adequate system of internal control, however, in some areas weakness in design and/or inconsistent application of controls puts the achievement and some aspects of the system objectives at risk.	<input type="checkbox"/>
Limited	There is a compromised system of internal control as weaknesses in the design and / or inconsistent application of controls puts the achievement of the system objectives at risk.	<input type="checkbox"/>
No	There is an inadequate system of internal control as weaknesses in control, and/or consistent non-compliance with controls could/has resulted in failure to achieve the system objectives.	<input type="checkbox"/>

1. Operating Environment

The NHS & specifically Cheshire & Merseyside System continue to face significant challenge in delivering the ambitions of the 25/26 Planning Guidance. LHCH has worked through its internal assumptions and submitted a compliant plan to deliver on operational targets and support the systems financial plan, understanding the risks associated with delivery.

To note, there is increased focus and support on finance via an ICB Chief Delivery and Improvement Officer, with multi disciplinary engagement in place to improve system issues such as payment rates. As a Trust we have also increased governance and scrutiny on financial decision making for both vacancy control processes as well as discretionary spend levels to

support the system asks. This has been challenging to implement, but well received by teams across the Trust.

LHCH has reviewed its Trust Strategic Oversight Framework (SOF) based on the updated planning guidance, with data provided over a 6 month period where possible. As with the SPC chart methodology, some of the indicators will not show trend data until we have 6 data points. However, at M1 LHCH continues to delivery on the majority of key indicators across Performance, Quality, Workforce & Finance with mitigation and risks articulated throughout the Board Pack.

2. CQC engagement

A positive engagement event took place on site 30th April with presentation from Community Pulmonary Rehabilitation Services. Our Operations Manager also took the opportunity to join the Trust Patient Safety Learning weekly teams meeting. There were immediate actions for the Trust to consider following this event.

3. 25 Years of Liverpool Lung Cancer Unit

This month, Liverpool Lung Cancer Unit colleagues are marking twenty-five years of their outstanding service.

Here in Liverpool the prevalence of lung cancer is far greater than the national average. It is the commonest cancer in the local population and the highest cause of cancer death. Unlike many other cancers, it often presents “late” and up to a third are only diagnosed after an acute admission to hospital.

To tackle this, in April 2000 clinicians from CTC (now LHCH) and the Royal Liverpool Hospital (now UHLG) created The Liverpool Lung Cancer Unit with the aim to provide seamless care for patients through the diagnostic journey.

Over the years the unit has always been at the forefront of national lung cancer innovation and developed the skills and expertise of experienced colleagues, who have worked tirelessly to impact thousands of lives.

4. Cheshire and Merseyside Acute and Specialist Trust provider collaboration (CMAST)

See item 5.1.1.

5. Liverpool Adult Acute and Specialist Providers (LAASP)

See item 5.1.2.

6. Consultant Appointments

Interviews for Consultant Interventional Cardiologist with a special interest in TAVI and Structural Intervention, scheduled for 24/06/2025.

7. Other key appointments

Nil to report.

8. Recommendations

The Board of Directors is asked to review the content of this report.